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Administrative
Board of Directors - Minutes
1940-1945

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WEST CHINA UNION UNIVERSITY

Annual Meeting of the Board of Directors

March 29th, 1940

MINUTE

The Board of Directors of the West China Union University convened in Chungking on the morning of March 29th, 1940, at 11 a.m. in the home of General Chang Yoh Chün.

The Chairman of the Board, Mr. Chang Kia-ngau, opened the meeting with prayer.

The following members of the Board were present: Mr. Chang Kia-ngau, General Chang Yoh-chün, Miss Olive Fan, Bishop C. T. Song, Mr. Ho Beh-heng, Rev. F. O. Stockwell, Rev. A. F. Lutley, Mr. C. H. Yang, Mr. S. C. Yang, Mr. C. C. Chang, Mr. Lu Dso-fu and Dr. G. W. Sparling. Ex officio: President Lincoln Dsang, Dr. J. Beech, Mr. H. D. Robertson, and Miss Elsie M. Priest.

An apology for absence was received from Mrs. Salquist, of the A.B.F.M.S.

Mr. C. H. Yang and Dr. G. W. Sparling were appointed secretaries of the meeting.

Minutes of meetings of the Executive Committee of the Board held during the yeard were read.

Selected minutes and correspondence from the Board of Founders were received; the minutes were tabled.

D. 137 *Representative of U.C.C.M.*

A letter was received from the United Church of Canada Mission, stating that Rev. G. S. Bell had been appointed as their representative on the Board.

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D. 138. *Membership of the Board*

Representation	Group of 1938, 1939, 1940.	Group of 1939, 1940, 1941.	Group of 1940, 1941, 1942.
C. M. S.	Rev. A. F. Lutley		
A. B. F. M. S.		Mrs. Salquist	
M.E.M.		Rev. F. O. Stockwell	
U.C.C.M.			Rev. G. S. Bell
Woman's Bd.	Miss Olive Fan		
Alumni		Dr. Hwang Tao-ch'in	
Bd. of Govs.	Mr Chang Kia-ngan		
Other Mem'rs	Bishop Ward	Gen. Chang Yoh-chün	Mr. Ho Beh-heng
	Mr. C. H. Yang	Mr. C. C. Chang	Mr. Wu Hen-chin
	Mr. S.C. Yang	Mr. Lu Dso-fu	Bishop C.T. Song.
Ex officio	President Lincoln Dsang		
	Chancellor Joseph Beech		
	Vice-Chancellor S. H. Fong		
	Vice-Chancellor H. D. Robertson		

D. 139. *Report of the President.*

The President of the University, Dr. Lincoln Dsang, addressed the Board, covering the following items:

a. University Organisation.
b. The Teaching Staff of the University.
c. The Student Body of the University as registered in the various colleges.
d. The losses of the University during the past year due to bombing and fire.
e. Cooperation of the five universities.
f. Gifts and grants to the University.
g. H.C L. subsidies to staff members.
h. Progress of the building plans of the University.

D. 140. *Expression of Appreciation.*

RESOLVED to express appreciation of the work of President Dsang, Dr. Beech and other officers of the University, especially during the trying circumstances of the past year.

D. 141. *Dr. Beech.*

The Chairman addressed the Board, expressing appreciation of Dr. Beech's connection with, and work for, the University, and referring to the special decoration, Order of the Jade, given to Dr. Beech by the Government of China.

Dr. Beech replied, stressing the spirit which had prevailed in the University during all the years of its history, and outlined his hopes for the University. He also presented a financial statement of the University Hospital building funds.

It was agreed to secure a bronze bust of Dr. Beech at a cost of approximately NC$2.000.

D. 142. *University Hospital Building Funds.*

RESOLVED to express the gratitude of the Board to the Trustees of the British Boxer Indemnity Funds, the Rockefeller Foundation and the China Foundation for the contributions which they have made to the University Hospital building funds.

D. 143. *Tuberculosis Sanatorium.*

RESOLVED to express the thanks of the Board to the Church Missionary Society for their gift of funds to make possible the Tuberculosis Sanatorium.

D. 144. *Endowment of Free Beds in University Hospital.*

RESOLVED to express the thanks of the Board to Dr. Beech and the Wesleyan University for their gift of NC$20,000 to be used as an endowment for free beds in the University Hospital.

RESOLVED that this Board undertake to establish as a memorial to Dr. Beech an endowment fund of NC $100,000, the income from which to be used for the upkeep of free beds in the University Hospital.

D. 145. *Notman Fund.*

RESOLVED to restore to the Hospital Building funds the Notman Gift of NC$21,002.72.

RESOLVED to accept with deep appreciation the gift of NC$11, 002.72 from Dr. Beech to cover part of the loss of the Notman gift funds sustained in the failure of the Raven Trust Company; and to authorise that this amount be added to the endowment in China fund.

D. 146. *Budget Estimates 1940-41.*

The budget estimates for the year 1940-41 as approved by the General Faculty were presented by Vice-Chancellor Robertson and accepted by the Board as follows:

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WEST CHINA UNION UNIVERSITY-Budget for 1940-1941

SUMMARY

Receipts:

From students:		
Academic fess	C$ 38,330.00	
Residential college fees	42,820.00	
Agricultural extension course	2,000.00	83,150.00
From other sources:		
Board of Governors	60,000.00	
Harvard-Yenching Institute	80,800.00	
Personnel from mission boards	150,090.00	
Rent from staff residences	1,700.00	
University Health Clinic	5,440.00	
Special gift for staff salaries	1,220.00	
Ministry of Education grant	40,000.00	
Provincial Govt. of Szechuen	30,000.00	
British Boxer Trustees - chairs	20,000.00	
Gifts and grants for scholarships	2,854,00	
Special gift (Soong)	4,000.00	396,104.00
Special funds for projects:		
Agricultural projects	10,720.00	
Tanning	30,000.00	
Pharmacal Laboratories	102,000.00	
Leper Hospital	15,000.00	
Huata Press	8,000.00	
Machine Shop	6,000.00	171,720.00
Subsidiary units:		
Union Middle School	25,828.00	
United Hospital	600,000.00	625,828.00
		1,276,802.00
Balance to be covered by payments from Cheeloo University and grants from Bd. of Governors		101,181,00
Total receipts		C$1,377,933.00

Expenditures:

Administration	42,666.00	
Operation and maintenance	25,504.00	
College of Arts	106,549.00	
College of Science	104,620.00	
College of Medicine and Dentistry	149,684.00	
Library	21,034.00	
Museum	11,498.00	
Chinese Cultural Studies Research Inst.	46,000.00	507,555.00
Agricultural projects	13,880.00	
Tanning project	30,000.00	
Pharmacal laboratories	102,000.00	
Leper Hospital	15,000.00	
Public Health project	5,500.00	
Huata Press	8,000.00	
Machine Shop	6,000.00	180,380.00
Drill Instructor's office	3,050.00	
Athletic Director's office	3,344.00	
University Health Clinic	8,800.00	
Scholarships	3,046.00	
Religious activities	1,810.00	20,050.00
Group insurance for faculty		1,350.00
Residential college		42,820.00
Union Middle School	25,828.00	
United Hospital	600,000.00	625,828.00
Total expenditures		C$1,377.983.00

D. 147. *Audited Statement of Accounts, 1938-39.*

The statement of accounts for the year 1938-39 was presented as audited, and accepted by the Board.

D. 148. W.C.U.U. Union Middle School.

The financial statement for the year 1938-39 and the budget estimates for the year 1940-41 for the Union Middle School were presented, and accepted by the Board.

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D. 149. *Goucher Junior Middle School.*

The financial statement for the year 1938-39 and the budget estimates for the year 1940-41 for the Goucher Middle School were presented, and accepted by the Board.

D. 150. *Sustaining Funds Appeal.*

A list of special objects of appeal for Sustaining Funds was presented, and accepted by the Board as follows:

	NC$	US$
Fire Engine, half the cost		500
Teachers' Salaries, H.C.L. bonus		1,500
Books for Chinese members of staff	4,000	800
Fire Losses-Dental Wing-building	30,000	
" " contents	30,000	21,000
Cadbury Building - west wing	30,000	
Fine Arts Building		5,000
Fellowships		2,000
	NC$94,000	US$30,000

D. 151. *Chinese Cultural Studies Research Institute.*

The President presented a statement covering the setting up of a Chinese Cultural Studies Research Institute, which was accepted by the Board.

Bishop Song and General Chang spoke to the Board on the need for stressing the study of Chinese Culture, and the matter was referred to the attention of the President.

D. 152. *Honorary Treasurer.*

RESOLVED to appoint Mr. C. C. Chang as Honorary Treasurer of the Board.

D. 153. *Officers of the Board.*

The following were appointed as officers of the Board:

Hon. Chairman	Mr. Chang Kia-ngau
Vice-Chairman	Mr. Ho Beh-heng
Hon. Treasurer	Mr. C. C. Chang
Secretaries	Mr. Wu Hen-chiu
	Rev. G. S. Bell

D. 154. *Executive Committee.*

The Executive Committee was appointed as follows:

Dr. Hwang Tao-ch'in
Mr. Wu Hen-chiu
Miss Olive Fan
Mr. S. C. Yang
Rev. G. S. Bell

D. 155. *Officers of the University.*

The officers of the University were appointed as follows:

President	Lincoln Dsang
Chancellor	J. Beech
Vice-Chancellors	S. H. Fong
	H. D. Robertson
Auditors	E. Hibbard
	G. M. Franck

D. 156. *Sir Joseph Flavelle.*

RESOLVED to express the deep regret of the Board at the death during the past year of Sir Joseph Flavelle, Bart., LL,D., former Chairman of the Board of Founders.

D. 157. *Dr. W. Reginald Morse.*

RESOLVED to express the deep regret of the Board at the death during the past year of Dr. W. Reginald Morse, M. D., C. M., LL.D., F.A.C.S., formerly Professor of Anatomy and Director of the College of Medicine and Dentistry of the University, and to record the Board's appreciation of his life work.

D. 158. *Appreciation of Hospitality.*

RESOLVED to express the gratitude of the Board for the kindness and entertainment extended to the members of the Board during their meeting in Chungking, especially to General Chang Yoh-chün in whose home the meeting has been held, and to the Chairman, Mr. Chang Kia-ngau, and to General Chang Yoh-chün for their entertainment at luncheon.

Adjournment.

GEORGE W. SPARLING,
English Secretary.

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WEST CHINA UNION UNIVERSITY

Annual Meeting of the Board of Directors,

held on May 10th, 1941.

Rev. W. A. McCurdy opened the meeting with prayer.

The following members of the Board were present: General Chang Yoh-chuin, Mrs. Salquist, Miss Stella Cheng, Messrs. G. S. Bell, Hwang Tao-ch'in, Lu Dzo-fu, A. F. Lutley, W.A. McCurdy, S. C. Yang; ex-officio members: President Lincoln Dsang, S. H. Fong, H. D. Robertson; visitor: Miss Priest.

Mr. S. C. Yang took the chair, and Dr. G. S. Bell and Dr. Hwang Tao-ch'in were appointed secretaries of the meeting.

The minutes of the last annual meeting and of the Executive Committee held on September 14th, 1941, were approved as circulated.

A Nominating Committee was appointed, composed of Miss Stella Cheng, Rev. W. A. McCurdy and Rev. A. F. Lutley.

D. 159. *Closing of Department of Education.*

Following an Order from the Ministry of Education to close the Department of Education, and a request from the University for a reconsideration of this Order, the President reported that the Ministry of Education may permit the University to continue some basic educational courses with a view to training Christian teachers.

Resolved to record the President's report that the Ministry of Education may permit the University to continue to teach some basic educational courses with a view to the training of Christian teachers; further, to endorse Minute 602 of the General Faculty, requesting the faculties of Arts and Science to consult with the faculty of Education, with a view to revising courses in Arts and Science to allow sufficient time for students wishing to teach, to take courses in Education.

The Board of Directors wishes to put on record its considered conviction that Christian Universities still have a read contribution to make in the field of

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the science of education, and wishes therefore to express its deep regret that the Ministry of Education has issued orders for the closing of the Department of Education in the University, and to record its hope that the Ministry of Education may reconsider its decision.

D. 160. *Departments of Economics, Philosophy and Social Education.*

Resolved to accept the recommendation of the General Faculty (minute 598) that, subject to the approval of the Board of Governors, a Department of Economics be established in the College of Arts; and the recommendation in minute 602 that, subject to the approval of the Board of Governors, the Ministry of Education be requested for permission to reorganise the Department of Philosophy and Education as a Department of Philosophy and History, and the Department of History, Political and Social Sciences as a Department of Sociology.

D. 161. *Division of Fine Arts.*

Resolved to adopt the recommendation of the General Faculty (minute 605) that, subject to the approval of the Board of Governors, a request be forwarded to the Ministry of Education to recognise Fine Arts as an independent Division under the Faculty of Arts.

D. 162. *Correspondence from the Board of Governors,*

Extracts from correspondence and minutes of the Board of Governors and of the Associated Boards were read, and

Resolved, That we express the deep appreciation of this Board to the officers and members of the Board of Governors for their continued interest in and generous support of the work of the University.

D. 163. *Audited Statement of Accounts 1939-40.*

The statement of accounts for the year 1939-40 was presented as signed by the auditors, and accepted by the Board.

D. 164. *Budget Estimates for the year 1941-42.*

The budget estimates for the year 1941-42, as approved by the General Faculty, were presented as follows:

WEST CHINA UNION UNIVERSITY—SUMMARY PROPOSED BUDGET FOR 1941-1942.

Receipts:			
From students: tuition and fees		CS$ 42,420.00	
" dormitories and board		296,876.00	339,296.00
From Board of Governors:			
Estimated for current US$6,666.67	@15.	100,000.00	
" equipment, etc. 13,553.33	@15.	203,275.00	
Harvard-Yenching Institute 8,250.00	@15.	123,750.00	
Restricted items 988.00	@15.	14,820.00	441,945.00
Mission Personnel—nominal			188,000.00
Government grants			75,000.00
Rents, miscellaneous gifts etc.			21,900.00
Projects and self-supporting accounts			200,554.00
Subsidiary units: Middle School and Hospital			360,000.00
			1,626,695.00
Estimated adjustment with Cheeloo University US$7,000	@15.		105,000.00
Amount to be secured before June 1942			388,272.00
			C$2,119,967.00

Expenditures:	
Administration	63,142.00
Operation and Maintenance	73,028.00
Instruction:	
College of Arts	156,056.00
College of Science	148,776.00
College of Medicine and Dentistry	199,970.00
Library—general	66,450.00
" Chinese Cultural Studies	28,050.00
" Branches	2,740.00
Museum	16,620.00
Chinese Cultural Studies Research Institute	62,460.00
Projects:	
Huata Press	6,000.00
Agricultural	20,720.00
Tanning	30,000.00
Pharmacal Laboratories	120,000.00
Leper Hospital	15,000.00
Wenkiang Station—Public Health (general budget)	7,000.00
Machine Shop	6,000.00
Faculty insurance	1,350.00
Student service:	
Drill instructor	3,400.00
Athletic "	3,660.00
University Health Clinic	11,950.00
Scholarships—grants	2,854.00
Religious activities	5,000.00
Freshman dean	1,620.00

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Special restricted funds through Bd. of govs.	14,820.00
Staff subsidies	247,800.00
Equipment (loss books and insurance)	148,625.00
Residential colleges	296,876.00
Subsidiary units:	
Middle School	60,000.00
United Hospital	300,000.00
	C$ 2,119,976.00

Resolved to request the Executive Committee to reconsider the estimates on receipt of word from the Board of Governors regarding the action taken by the Executive Committee at its meeting in New York on May 7th.

D. 165. *Report of the President.*

President Lincoln Dsang addressed the Board, covering the following items:

Statistics
Teachers' salaries and the high cost of living
Teacher's insurance and pension scheme
Coles Fund
New Science building
University Hospital
Proposed increase in students' fees
Student aid and student activities
Cooperation between the five Universities.

D. 166. *Endowment Fund.*

Resolved to express our appreciation of the success of the members of the Board who raised the endowment fund of $100.000 for the support of free beds and for scholarships.

Resolved to consult Dr. Beech as to the division of the endowment fund as between these two objects, and that the Executive Committee be authorized to make the division on receipt of Dr. Beech's reply.

Resolved to authorise Mr. C. C. Chang, Mr. Ho Beh-heng and President Dsang to act as a committee to determine the best method of investing these funds.

Resolved to refer to the Executive Committee, with power, the request of the United Hospital for permission to use the interest on this endowment fund until the new University Hospital is Completed.

D. 167. *Pension Scheme.*

Resolved to refer to the Executive Committee, with power, the matter of a pension scheme for University staff members.

D. 168. *University Hospital.*

Resolved to convey the thanks of the Board to Dr. Beech for his efforts in raising funds for the completion of the new University Hospital, and for the Wesleyan University Endowment Scholarships.

D. 169. *Science Building.*

Resolved that letters of thanks be sent to the Presidents of Cheeloo University, the University of Nanking and Ginling College for their generous financial assistance in the erection of the new Science building.

D. 170. *Student Fees.*

Resolved that we record receipt of the report of the Presidents of the four Universities on increase of student fees for the year 1941-42.

D. 171. *Sustaining Funds.*

The items of the request for Sustaining Funds for the year 1941-42 were recorded as follows:

1.	Deficit—i.e. amount to be secured before June 1942, NC$388,272.00, equivalent	US$26,885.00
2.	Travel for members of staff studying abroad	2.000.00
3.	Transportation—departmental supplies from coast	3,000.00
4.	Fellowships	2,000.00
5.	Small buildings for toilets at Hart College	400.00
6.	Replacement of equipment lost in fire, West Wing Medical-Dental Building	5,000.00
7.	Central Block, Medical-Dental College Building	5,000.00
8.	West Wing, Cadbury Building	3,000.00
		US$47,285.00

A special appeal had been made to the Board of Governors through Dr. Beech for US$50,000 for hospital supplies and equipment to open the new Hospital, and US$25,000 for operating expenses for a period of five years.

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D. 172. *Relationships with the Cooperating Missions.*

Resolved that we approve the action of the University administration in requesting the cooperating Missions to appoint representatives on the University Property Committee, and

that we draw the attention of the Missions to the need for appointment as dormitory proctors persons who can give a considerable portion of their time to the oversight and direction of their students.

D. 173. *Pharmacy.*

Discussion took place with reference to the recommendation of the General Faculty (minute 617) with reference to the changing of the Department of Pharmacy into a College of Pharmacy.

Resolved that a petition be sent to the Minister of Education that the Department of Pharmacy in the College of Science be changed to a College of Pharmacy; this change to be subject to the approval of the Board of Governors.

It is understood that the proposed College of Pharmacy will not require any larger grant for equipment and salaries from the University than that which the University would make available for the Department of Pharmacy if it remained as a department in the College of Science. College of Science appropriation in University budget 1940-41, C$86,448 00 and US$4,250; Department of Pharmacy appropriation C$16,688.00 and US$500. It is also understood that the funds necessary for the support of extra staff necessitated by the department becoming a college shall be secured from sources other than those of the present regular University budget. The number of students will continue to be as at present, approximately one hundred in the four years.

D. 174. *School of Nursing*

Resolved to refer to the Executive Committee the recommendation of the General Faculty (minute 615) drawing attention to the fact that there is not room in Chengtu for two nursing schools.

D. 175. *United Hospital.*

President Dsang reported the decision of the National Central University to withdraw from the United Hospital in order to establish a teaching hospital

of its own. A new contract is being prepared by Cheeloo University, West China Union University and the Hospitals Board.

D. 176. *Registration of the Agricultural Extension Course.*

Report was made of the registration of the Agricultural Extension Course with the Ministry of Education.

D. 177. *Chinese Cultural Studies Research Institute.*

The constitution of the Chinese Cultural Studies Research Institute (supported by Harvard—Yenching Funds) was reported.

D. 178. *Tanning School.*

The President reported upon the Tanning School project directed by Dr. Paul Chang, under the Department of Chemistry.

D. 179. *Natural Dyestuffs Project.*

Report was made of the Natural Dyestuffs project being carried on by Prof. Sewell with funds provided by the Ministry of Agriculture and Forestry.

D. 180. *U.U. Middle School.*

The report of the U.U. Middle School for the year was received, along with an appeal for funds to help meet the high cost of living.

Resolved to appeal again to the Missions concerned to secure the $3.000 necessary to clear off the Middle School deficit of former years,

The appeal for funds was referred to the Management Committee of the Middle School.

D. 181. *Goucher School.*

The report of the Goucher School was received.

Resolved to refer the request of the Goucher School for an additional grant to the Board of Directors of the School.

D. 182. *Minister Chang Kia-ngau.*

Resolved that a letter of thanks be sent to Minister Chang Kia-ngau for his promised gift of $60,000 gift for a special Border Reconstruction project to be directed by the Sociology Department of the University.

D. 183. *Mr. Chiu.*

Resolved to send a special message of thanks to Mr. Chiu of Dewey School for his assistance in securing, with

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the assistance of the Provincial Government, land on the Tong Hang Dze which has been used for the erection of staff residences.

D. 184. *Miss Priest.*

Whereas Miss E.M. Priest, Treasurer of the University of Nanking, has given very generously of her time and ability to the supervision of the West China Union University Bursar's Office during the past two and a half years,

Resolved that we record our very deep appreciation of the unusual service rendered to the University and this Board, and that letters of thanks be sent to Miss Priest and to the President of the University of Nanking.

D. 185. *Dr. Frank Anderson.*

Whereas Dr. Frank Anderson of London, Canada, has given conspicuous service to the University over a long period of years as Secretary of the Board of Governors, as well as having shown in many other ways his deep interest in the affairs of the institution, and

Whereas Dr. Anderson has informed the Board of Governors that, because of pressure of other affairs, he will be unable to continue as Secretary of the Board,

Resolved that a letter be sent to Dr. Anderson expressing our sincere appreciation of all his efforts to promote the interests and work of the University, and assuring him of our regard and expressing the hope that the University may continue to have the benefit of his advice and experience.

D. 186. *Dr. E. W. Wallace.*

Whereas we have learned that Dr. E.W. Wallace, who has served this University in such an able and distinguished manner as a missionary on the field and as a member of the Board of Governors, has been forced by illness to resign from his position as Chancellor of Victoria University, Toronto,

Resolved that we express to Dr. Wallace our very deep regret that it has been necessary to resign his distinguished office, and

that we express our very sincere wish that Dr. Wallace may soon be restored to full health and be able to take an active part again in the field of education in Canada and in China, a work which

has benefitted greatly from his leadership and vision for over thirty years.

D. 187. *Death of Rev. W.B. Albertson.*

Resolved to express our deep regret at the death of the Rev. W.B. Albertson, former Bursar of the University. Mr. Albertson passed away in Kunming last October from an attack of malignant malaria while engaged in the forwarding of University and Mission supplies. He gave to the University fifteen years of devoted service and enjoyed the respect of all who knew him.

D. 188. *Death of Dr. Fu Tsi-ru*

Resolved to record our deep regret at the death of Miss Fu Tsi-ru, a junior member of the dental faculty. Dr. Fu was a graduate of our University (1939) and was regarded as one of the most promising younger members of our staff.

D. 189. *Membership of the Board.*

Resolved that Mr. Hwang Gi-lu be co-opted as a member of this Board to replace Mr. Wu Hen-chiu who has left the city.

Resolved that a letter be sent to Mr. C.C. Chang urging him to continue as Hon. Treasurer of the Board of Directors, and that Rev. W.A. McCurdy be requested personally to report this meeting to Mr. Chang.

D. 190. *Report of Nominating Committee.*

Resolved that the report of the Nominating Committee be accepted as follows:

Officers of the Board.

The following were appointed officers of the Board;

Hon. Chairman.	General Chang-chuin
Chairman	Mr. Chang Kia-ngau
Vice-Chairman	Mr. Ho Beh-heng
Hon. Treasurer	Mr. C.C. Chang
Secretaries	Dr. Hwang Tao-chin
	Dr. G.S. Bell

Executive Committee.

The Executive Committee was appointed as follows;

Mr. S.C. Yang
Miss Stella Cheng
Rev. A.F. Lutley
Dr. Hwang Tao-chin
Dr. G.S. Bell

Officers of the University

The officers of the University were appointed as follows:

President	Lincoln-Dsang
Chancellor	Dr. J. Beech
Vice-Chancellors	Mr. S.H. Fong
	Mr. H.D. Robertson
Auditors	Rev. E. Hibbard
	Mr. Gordon K. Smith

D. 191. *Salary of the President.*

Discussion took place concerning the salary of the President and Dr. Hwang Tao-chin was requested to talk the matter over with him.

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WEST CHINA UNION UNIVERSITY

Annual Meeting of the Board of Directors

held on May 10th, 1941

Rev. W. A. McCurdy opened the meeting with prayer.

The following members of the Board were present: General Chang Yoh-chuin, Mrs. Salquist, Miss Stella Cheng, Messrs. G. S. Bell, Hwang Tao-ch'in, Lu Dso-fu, A. F. Lutley, W. A. McCurdy, S. C. Yang; ex-officio members: President Lincoln Dsang, S. H. Fong, H. D. Robertson; visitor: Miss Priest.

Mr. S. C. Yang took the chair, and Dr. G. S. Bell and Dr. Hwang Tao-ch'in were appointed secretaries of the meeting.

The minutes of the last annual meeting and of the Executive Committee held on September 14th, 1941, were approved as circulated.

A Nominating Committee was appointed, composed of Miss Stella Cheng, Rev. W. A. McCurdy and Rev. A. F. Lutley.

D.159. Closing of Department of Education.

Following an Order from the Ministry of Education to close the Department of Education, and a request from the University for a reconsideration of this Order, the President reported that the Ministry of Education may permit the University to continue some basic educational courses with a view to training Christian teachers.

RESOLVED to record the President's report that the Ministry of Education may permit the University to continue to teach some basic educational courses with a view to the training of Christian teachers; further, to endorse Minute 602 of the General Faculty, requesting the faculties of Arts and Science to consult with the faculty of Education, with a view to revising courses in Arts and Science to allow sufficient time for students wishing to teach, to take courses in Education.

The Board of Directors wishes to put on record its considered conviction that Christian Universities still have a real contribution to make in the field of the science of education, and wishes therefore to express its deep regret that the Ministry of Education has issued orders for the closing of the Department of Education in the University, and to record its hope that the Ministry of Education may reconsider its decision.

D.160. Departments of Economics, Philosophy and Social Education.

RESOLVED to accept the recommendation of the General Faculty (minute 598) that, subject to the approval of the Board of Governors, a Department of Economics be established in the College of Arts; and the recommendation in minute 602 that, subject to the approval of the Board of Governors, the Ministry of Education be requested for permission to reorganise the Department of Philosophy and Education as a Department of Philosophy and History, and the Department of History, Political and Social Sciences as a Department of Sociology.

D.161. Division of Fine Arts.

RESOLVED to adopt the recommendation of the General Faculty (minute 605) that, subject to the approval of the Board of Governors, a request be forwarded to the Ministry of Education to recognise Fine Arts as an independent Division under the Faculty of Arts.

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D.162. Correspondence from the Board of Governors.

Extracts from correspondence and minutes of the Board of Governors and of the Associated Boards were read, and

RESOLVED that we express the deep appreciation of this Board to the officers and members of the Board of Governors for their continued interest in and generous support of the work of the University.

D.163. Audited Statement of Accounts 1939-40.

The statement of accounts for the year 1939-40 was presented as signed by the auditors, and accepted by the Board.

D.164. Budget Estimates for the year 1941-42.

The budget estimates for the year 1941-42, as approved by the General Faculty, were presented as follows:

WEST CHINA UNION UNIVERSITY - SUMMARY

PROPOSED BUDGET FOR 1941-1942

Receipts:				
From students:	tuition and fees		CS$ 42,420.00	
"	dormitories and board		296,876.00	339,296.00
From Board of Governors:				
Estimated for current		US$ 6,666.67 @ 15.	100,000.00	
"	equipment, etc.	13,558.33 @ 15.	203,275.00	
Harvard-Yenching Institute		8,250.00 @ 15.	123,750.00	
Restricted items		988.00 @ 15.	14,820.00	441,945.00
Mission Personnel - nominal				188,000.00
Government grants				75,000.00
Rents, miscellaneous gifts, etc.				21,900.00
Projects and self-supporting accounts				200,554.00
Subsidiary units: Middle School and Hospital				360,000.00
				1,626,695.00
Estimated adjustment with Cheeloo University US$7,000 @ 15.				105,000.00
Amount to be secured before June 1942				388,272.00
				C$2,119,967.00

Expenditures:		
Administration	63,142.00	
Operation and Maintenance	73,028.00	
Instruction:		
College of Arts	156,056.00	
College of Science	148,776.00	
College of Medicine and Dentistry	199,970.00	
Library - general	66,450.00	
" Chinese Cultural Studies	28,050.00	
" Branches	2,740.00	
Museum	16,620.00	
Chinese Cultural Studies Research Institute	62,460.00	

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Summary - Proposed Budget for 1941-1942 (Continued)

Expenditures: (Continued)	
Projects:	
Huata Press	6,000.00
Agricultural	20,720.00
Tanning	30,000.00
Pharmacal Laboratories	120,000.00
Leper Hospital	15,000.00
Wenkiang Station - Public Health (general budget)	7,000.00
Machine Shop	6,000.00
Faculty insurance	1,350.00
Student service:	
Drill instructor	3,400.00
Athletic "	3,660.00
University Health Clinic	11,950.00
Scholarships - grants	2,854.00
Religious activities	5,000.00
Freshman dean	1,620.00
Special restricted funds through Bd. of Govs.	14,820.00
Staff subsidies	247,800.00
Equipment (loss books and insurance)	148,625.00
Residential colleges	296,876.00
Subsidiary units:	
Middle School	60,000.00
United Hospital	300,000.00
	C$2,119,976.00

RESOLVED to request the Executive Committee to reconsider the estimates on receipt of word from the Board of Governors regarding the action taken by the Executive Committee at its meeting in New York on May 7th.

D.165. Report of the President.

President Lincoln Dsang addressed the Board, covering the following items:

Statistics
Teachers' salaries and the high cost of living
Teacher's insurance and pension scheme
Coles Fund
New Science building
University Hospital
Proposed increase in students' fees
Student aid and student activities
Cooperation between the five Universities

D.166. Endowment Fund.

RESOLVED to express our appreciation of the success of the members of the Board who raised the endowment fund of $100,000 for the support of free beds and for scholarships.

RESOLVED to consult Dr. Beech as to the division of the endowment fund as between these two objects, and that the Executive Committee be authorized to make the division on receipt of Dr. Beech's reply.

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RESOLVED to authorise Mr. C. C. Chang, Mr. Ho Beh-heng and President Dsang to act as a committee to determine the best method of investing these funds.

RESOLVED to refer to the Executive Committee, with power, the request of the United Hospital for permission to use the interest on this endowment fund until the new University Hospital is completed.

D.167. Pension Scheme.

RESOLVED to refer to the Executive Committee, with power, the matter of a pension scheme for University staff members.

D.168. University Hospital.

RESOLVED to convey the thanks of the Board to Dr. Beech for his efforts in raising funds for the completion of the new University Hospital, and for the Wesleyan University Endowment Scholarships.

D.169. Science Building.

RESOLVED that letters of thanks be sent to the Presidents of Cheeloo University, the University of Nanking and Ginling College for their generous financial assistance in the erection of the new Science building.

D.170. Student Fees.

RESOLVED that we record receipt of the report of the Presidents of the four Universities on increase of student fees for the year 1941-42.

D.171. Sustaining Funds.

The items of the request for Sustaining Funds for the year 1941-42 were recorded as follows:

1. Deficit - i.e. amount to be secured before June 1942, NC$388,272.00, equivalent	US$26,885.00
2. Travel for members of staff studying abroad	2,000.00
3. Transportation - departmental supplies from coast	3,000.00
4. Fellowships	2,000.00
5. Small buildings for toilets at Hart College	400.00
6. Replacement of equipment lost in fire, West Wing Medical-Dental Building	5,000.00
7. Central Block, Medical-Dental College Building	5,000.00
8. West Wing, Cadbury Building	3,000.00
	US$47,285.00

A special appeal had been made to the Board of Governors through Dr. Beech for US$50,000 for hospital supplies and equipment to open the new Hospital, and US$25,000 for operating expenses for a period of five years.

D.172. Relationships with the Cooperating Missions.

RESOLVED that we approve the action of the University administration in requesting the cooperating Missions to appoint representatives on the University Property Committee, and
that we draw the attention of the Missions to the need for appointments as dormitory proctors persons who can give a considerable portion of their time to the oversight and direction of their students.

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D.173. Pharmacy.

Discussion took place with reference to the recommendation of the General Faculty (minute 617) with reference to the changing of the Department of Pharmacy into a College of Pharmacy.

RESOLVED that a petition be sent to the Minister of Education that the Department of Pharmacy in the College of Science be changed to a College of Pharmacy; this change to be subject to the approval of the Board of Governors.

It is understood that the proposed College of Pharmacy will not require any larger grant for equipment and salaries from the University than that which the University would make available for the Department of Pharmacy if it remained as a department in the College of Science. College of Science appropriation in University budget 1940-41, C$86,448.00 and US$4,250; Department of Pharmacy appropriation C$16,688.00 and US$500. It is also understood that the funds necessary for the support of extra staff necessitated by the department becoming a college shall be secured from sources other than those of the present regular University budget. The number of students will continue to be as at present, approximately one hundred in the four years.

D.174. School of Nursing.

RESOLVED to refer to the Executive Committee the recommendation of the General Faculty (minute 615) drawing attention to the fact that there is not room in Chengtu for two nursing schools.

D.175. United Hospital.

President Dsang reported the decision of the National Central University to withdraw from the United Hospital in order to establish a teaching hospital of its own. A new contract is being prepared by Cheeloo University, West China Union University and the Hospitals Board.

D.176. Registration of the Agricultural Extension Course.

Report was made of the registration of the Agricultural Extension Course with the Ministry of Education.

D.177. Chinese Cultural Studies Research Institute.

The constitution of the Chinese Cultural Studies Research Institute (supported by Harvard-Yenching Funds) was reported.

D.178. Tanning School.

The President reported upon the Tanning School project directed by Dr. Paul Chang, under the Department of Chemistry.

D.179. Natural Dyestuffs Project.

Report was made of the Natural Dyestuffs project being carried on by Prof. Sewell with funds provided by the Ministry of Agriculture and Forestry.

D.180. U.U. Middle School.

The report of the U.U. Middle School for the year was received, along with an appeal for funds to help meet the high cost of living.

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RESOLVED to appeal again to the Missions concerned to secure the $3,000 necessary to clear off the Middle School deficit of former years.

The appeal for funds was referred to the Management Committee of the Middle School.

D.181. Goucher School.

The report of the Goucher School was received.

RESOLVED to refer the request of the Goucher School for an additional grant to the Board of Directors of the School.

D.182. Minister Chang Kia-ngau.

RESOLVED that a letter of thanks be sent to Minister Chang Kia-ngau for his promised gift of $60,000 for a special Border Reconstruction project to be directed by the Sociology Department of the University.

D.183. Mr. Chiu.

RESOLVED to send a special message of thanks to Mr. Chiu of Dewey School for his assistance in securing, with the assistance of the Provincial Government, land on the Tong Hang Dze which has been used for the erection of staff residences.

D.184. Miss Priest.

Whereas Miss E. M. Priest, Treasurer of the University of Nanking, has given very generously of her time and ability to the supervision of the West China Union University Bursar's Office during the past two and a half years,

RESOLVED that we record our very deep appreciation of the unusual service rendered to the University and this Board, and that letters of thanks be sent to Miss Priest and to the President of the University of Nanking.

D.185. Dr. Frank Anderson.

Whereas Dr. Frank Anderson of London, Canada, has given conspicuous service to the University over a long period of years as Secretary of the Board of Governors, as well as having shown in many other ways his deep interest in the affairs of the institution, and

Whereas Dr. Anderson has informed the Board of Governors that, because of pressure of other affairs, he will be unable to continue as Secretary of the Board,

RESOLVED that a letter be sent to Dr. Anderson expressing our sincere appreciation of all his efforts to promote the interests and work of the University, and assuring him of our regard and expressing the hope that the University may continue to have the benefit of his advice and experience.

D.186. Dr. E. W. Wallace.

Whereas we have learned that Dr. E. W. Wallace, who has served this University in such an able and distinguished manner as a missionary on the field and as a member of the Board of Governors, has been forced by illness to resign from his position as Chancellor of Victoria University, Toronto,

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RESOLVED that we express to Dr. Wallace our very deep regret that it has been necessary to resign his distinguished office, and
that we express our very sincere wish that Dr. Wallace may soon be restored to full health and be able to take an active part again in the field of education in Canada and in China, a work which has benefited greatly from his leadership and vision for over thirty years.

D.187. Death of Rev. W. B. Albertson.

RESOLVED to express our deep regret at the death of the Rev. W. B. Albertson, former Bursar of the University. Mr. Albertson passed away in Kunming last October from an attack of malignant malaria while engaged in the forwarding of University and Mission supplies. He gave to the University fifteen years of devoted service and enjoyed the respect of all who knew him.

D.188. Death of Dr. Fu Tsi-ru.

RESOLVED to record our deep regret at the death of Miss Fu Tsi-ru, a junior member of the dental faculty. Dr. Fu was a graduate of our University (1939) and was regarded as one of the most promising younger members of our staff .

D.189. Membership of the Board.

RESOLVED that Mr. Hwang Gi-lu be co-opted as a member of this Board to replace Mr. Wu Hen-chiu who has left the city.

RESOLVED that a letter be sent to Mr. C. C. Chang urging him to continue as Hon. Treasurer of the Board of Directors, and that Rev. W. A. McCurdy be requested personally to report this meeting to Mr. Chang.

D.190. Report of Nominating Committee.

RESOLVED that the report of the Nominating Committee be accepted as follows:

Officers of the Board. The following were appointed officers of the Board:

Hon. Chairman	General Chang-chuin
Chairman	Mr. Chang Kia-ngau
Vice-Chairman	Mr. Ho Beh-heng
Hon. Treasurer	Mr. C. C. Chang
Secretaries	Dr. Hwang Tao-chin; Dr. G. S. Bell

Executive Committee. The Executive Committee was appointed as follows:

Mr. S. C. Yang	Dr. Hwang Tao-chin
Miss Stella Cheng	Dr. G.S. Bell
Rev. A. F. Lutley	

Officers of the University. The officers of the University were appointed as follows:

President	Lincoln Dsang
Chancellor	Dr. J. Beech
Vice-Chancellors	Mr. S. H. Fong; Mr. H. D. Robertson
Auditors	Rev. E. Hibbard; Mr. Gordon K. Smith

D.191. Salary of the President.

Discussion took place concerning the salary of the President and Dr. Hwang Tao-chin was requested to talk the matter over with him.

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West China Union University.

BOARD OF DIRECTORS

Minutes of the Annual Meeting.

Chengtu, May 9th, 1942.

Members present were:

Governor Chang Chuin, A. F. Lutley, Whang Ki-lu, Hwang Tao-chin, Mrs. Salquist, E. Hibbard, alternate for G. S. Bell, S. C. Yang, Administration—President Dsang, S. H. Fong, H. D. Robertson, Miss Priest, W. W. Small.

At the request of Governor Chang the meeting was called to order by Mr. S. C. Yang, chairman of the Executive Committee. In the absence of the Chairman, Minister Chang Kia-ngau, it was voted to appoint S.C.Yang chairman, and Hwang Tao-chin and E. Hibbard secretaries of the meeting.

The Chairman called upon Dr. Hwang Tao-chin to lead in the opening prayer.

It was voted to appoint as nominating committee Mrs. Salquist, Hwang Tao-chin and Hwang Ki-lu.

The Minutes of the Annual Meeting, May 10th, 1941 and of the Executive Committee, November 22nd, 1941, were read and approved.

Ragrets- President Dsang reported that regrets had been received from—
Minister Chang, Ho Beh-heng, C. B. Rape.
Miss Harris was recuperating from an operation.

D. 192. Official Correspondence....

1. Land Administration Bureau—reporting the Provincial government's approval of the exemption from taxation of university property.
2. Minister Chang Kia-ngau—informing the President that the Ministry of Education will give the university the special privflege of continuing the Department of Education under the name of Rural Education.
3. Ministry of Education—stating that the annual grant for the year 1942 would be $180,000.00

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4. Provincial government—stating that the annual grant to the university would be $120,000.00
5. Ministry of Education—requesting the university to join with the other universities here in establishing a special course to train students in foreign languages, particularly English.
6. Ministry of Social Welfare—making a grant towards the study of social welfare conditions in Chengtu, in cooperation with the other universities here.
7. Food Control Office—concerning the special rate for rice allowed to the university.
8. Central Relief Committee—granting $20,000.00 to assist the United Hospital.

D. 193. Board of Governors' Correspondence and Minutes.

Mr. Robertson reported that the Board of Governors had met in Toronto on November 5th and 6th but that the minutes and covering letters had not reached Chengtu. A cablegram dealing with the central unit of the teaching block of the College of Medicine and Dentistry and with the Department of Pharmacy, had been dealt with at the meeting of the executive committee on November 22nd. (Note, Minutes and letters were received on May 13th.)

D. 194. Report of the President.

President Lincoln Dsang addressed the Board and in his remarks covered the following subjects;-

1. Student statistics, including, their native place, occupation of their parents, graduating in 1942.
2. Staff. Comparison of present with the past.
3. Scholarships—large increase in number of.
4. Special grants received during the year:
5. Salaries. Increases and bonuses.
6. Beech Fund. Names of donors and amounts contributed.

7. Budget Estimates for 1942-43

Note. The grants from the Associated Boards of sums received from the United China campaign had enabled the university to close its books in June 1941 without a deficit, and it was expected that grants from the same source would be sufficient to meet the expenditures of the present year.

D. 195. Letters of Thanks.

Resolved that letters of thanks be sent to those persons who have assisted the University by raising funds.

D. 196. Budget Estimates for 1942-43.

The budget estimates for the year 1942-43 as approved by the General Faculty were presented as follows;—

Resolved to accept this budget and forward it to the Board of Governors.

D. 197. Letter of appreciation to Staff.

Resolved that a letter of appreciation for their loyal service, despite financial and other difficulties, be sent by the Board to the President and members of the staff of the University.

D. 198. Audited Statement of Accounts, 1940-41-

Resolved that the audited statement for the year 1940-41 be received.

D. 199. Board of the University and City Mission Hospitals.

A Minute(J-234) of the College of Medicine and Dentistry was reported dealing with the reorganising of the Chengtu Hospitals Board.

Resolved to agree to the proposed form of reorganisation and to appoint the Chairman of the executive committee, Dr. Hwang Tao-chin and G. S. Bell as the representatives of the Board of Directors.

D. 200. University Hospital Report.

A report prepared by Dr. R. E. Brown, Director of the Hospital, was presented showing the present situation in the building program and giving a

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financial statement showing that over a million dollars had been put into the plant. Funds were not available for the construction of the Chapel, the Admitting and Emergency Unit and the Main Patients building.

Resolved, that a letter of thanks be sent to Chancellor Joseph Beech for his invaluable service in raising funds for the university hospital and expressing the hope that he will be able to continue his good work and raise sufficient funds to complete the whole plant.

D. 201. Reports.

The following reports were presented and received—
Union Middle School.
Leper Hospital.
Natural Dyestuffs project.
Department of Pharmacy.
Religious Activities.
Institute of Agricultural Research.
Frontier Institute for Social and Economic Research
Research Institute for Economic Studies.
Goucher School. Note: General Faculty Minute 645 was reported and a statement was made by President Dsang explaining the reasons for admitting a new class this spring term.

D. 202. Miss Priest.

Resolved again to record our deep appreciation of the services of Miss Priest during the year and to request the secretary to send to her a letter of thanks.

D. 203. W. W. Small. Bursar.

Resolved to record the arrival at the University of Mr. W. W. Small to take up the position of Bursar and that a letter of appreciation and thanks be sent to the Board of Governors for this appointment.

D. 204. Miss Marjorie Robertson.

Resolved to express our sympathy with Miss Robertson in her protracted illness and our hope that before longs she may regain her health.

Officers of the University;

President	Dr. Lincoln Dsang
Chancellor	Dr. Joseph Beech
Vice-Chancellors	Mr. S. H. Fong
	Mr. H. D. Robertson
Auditors	Mr. Ernest Hibbard
	Mr. Gordon K. Smith

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D. 205 *Bishop R Ward.*
Resolved to express our sympathy with Bishop Ward in connection with his internment at Wuhu and Shanghai.

D. 206. *Mr. Whang Ki.-lu,* Bishop W. Y. Chen.
Resolved to extend our welcome to these two new members of the Board.

D. 207. *Dr. E. W. Wallace.*
Resolved to record with sorrow the death at Toronto, in June 1941, of Chancellor Wallace. iormerly of West China and on the staff of the University. Chancellor Wallace for years has been a valued member of the Board of Governors and a proved friend of the University. Also that we extend to the family our deep sympathy.

D. 208. *Report of the Nominating Committee.*
Resolved to accept the report of the Nominating Committee as follows, Officers of the Board of Directors,

Hon. Chairman,	Governor Chang Chuin
Chairman,	Minister Chang Kia-ngau
Vice-Chairman,	Mr. Ho Beh-heng
Hon. Treasurer,	Mr. C. C. Chang
Secretaries,	Dr. Hwang Tao-chin
	Dr. G. S. Bell

Executive Committee,
Dr. G. S. Bell
Miss Winifred Harris
Dr. Hwang Tao-chin
Mr. A. F. Lutley
Mr. S. C. Yang

The Board adjourned after expressing thanks to President Dsang for his entertainment at lunch.

ERNEST HIBBARD
Acting Secretary

Officers of the University

President	Dr. Lincoln Dsang
Chancellor	Dr. Joseph Beech
Vice-Chancellors	Mr. S. H. Fong
	Mr. H. D. Robertson
Auditors	Mr. Ernest Hibbard
	Mr Gordon K. Smith

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WEST CHINA UNION UNIVERSITY
BOARD OF DIRECTORS

Minutes of the Annual Meeting, Chengtu, May 9, 1942

Members present were:

Governor Chang Chuin, A. F. Lutley, Whang Ki-lu, Hwang Tao-chin, Mrs. Salquist, E. Hibbard, alternate for G. S. Bell, S. C. Yang, Administration, President Dsang, S. H. Fong, H. D. Robertson, Miss Priest, W. W. Small.

D. 192. OFFICIAL CORRESPONDENCE

1. Land Administration Bureau - reporting the Provincial government's approval of the exemption from taxation of university property.
2. Minister Chang Kia-ngau - informing the President that the Ministry of Education will give the university the special privilege of continuing the Department of Education under the name of Rural Education.
3. Ministry of Education - stating that the annual grant for the year 1942 would be $180,000.00.
4. Provincial government - stating that the annual grant to the university would be $120,000.00.
5. Ministry of Education - requesting the university to join with the other universities here in establishing a special course to train students in foreign languages, particularly English.
6. Ministry of Social Welfare - making a grant towards the study of social welfare conditions in Chengtu, in cooperation with the lther universities here.
7. Food Control Office - concerning the special rate for rice allowed to the university.
8. Central Relief Committee - granting $20,000.00 to assist the United Hospital.

D. 193. BOARD OF GOVERNORS' CORRESPONDENCE AND MINUTES.

Mr. Robertson reported that the Board of Governors had met in Toronto on November 5th and 6th but that the minutes and covering letters had not reached Chengtu. A cablegram dealing with the central unit of the teaching block of the College of Medicine and Dentistry and with the Department of Pharmacy, had been dealt with at the meeting of the executive committee on November 22nd. (Note, Minutes and letters were received on May 13th).

D. 194. REPORT OF THE PRESIDENT

President Lincoln Dsang addressed the Board and in his remarks covered the following subjects:

1. Student statistics, including their native place, occupation of their parents, graduating in 1942.
2. Staff. Comparison of present with the the past.
3. Scholarships - large increase innumber of.
4. Special grants received during the year.
5. Salaries. Increases and bonuses.
6. Beech Fund. Names of donors and amounts contributed.
7. Budget Estimates for 1942-43. Note: The grants from the Associated Boards of sums received from the United China campaignhad enabled the university to close its books in June 1941 without a deficit, and it was expected that grants from the same source would be sufficient to meet

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the expenditures of the present year.

D. 195. LETTERS OF THANKS

Resolved that letters of thamks be sent to those persons who have assisted the University by raising funds.

D. 196. BUDGET ESTIMATES FOR 1942-43.

The budget estimates for the year 1942-43 as approved by the General Faculty were presented as follows:

Resolved to accept this budget and forward it to the Board of Governors.

D. 197. LETTER OF APPRECIATION TO STAFF.

Resolved that a letter of appreciation for their loyal service, despite financial and other difficulties, be sent by the Board to the President and members of the staff of the University.

D. 198. AUDITED STATEMENT OF ACCOUNTS, 1940-41

Resolved that the audited statement for the year 1940-41 be received.

D. 199. BOARD OF THE UNIVERSITY AND CITY MISSION HOSPITALS.

A minute (J-234) of the College of Medicine and Dentistry was reported dealing with the reorganizing of the Chengtu Hospitals Board.

Resolved to agree to the proposed form of reorganization and to appoint the Chairman of the executive committee, Dr. Hwang Tao-chin and G. S. Bell as the representatives of the Board of Directors.

D. 200. UNIVERSITY HOSPITAL REPORT.

A report prepared by Dr. R. E. Brown, Director of the Hospital, was presented showing the present situation in the building program and giving a financial statement showing that over a million dollars had been put into the plant. Funds were not available for the construction of the Chapel, the Admitting and Emergency Unit and the Main Patients building.

Resolved, that a letter of thanks be sent to Chancellor J. Beech for his invaluable service in raising funds for the university hospital and expressing the hope that he will be able to continue his good work and raise sufficient funds to complete the whole plant.

D. 201. REPORTS. The following reports were presented and received:

Union Middle School, Leper Hospital, Natural Dyestuffs project, Department of Pharmacy, Religious Activities, Institute of Agricultural Research, Frontier Institute for Social and Economic Research, Research Institute for Economic Studies, Goucher School.
Note: General Faculty Minute 645 was reported and a statement was made by President Dsang explaining the reasons for admitting a new class this spring term.

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D. 208. REPORT OF THE NOMINATING COMMITTEE. Resolved to accept the report of the Nominating Committee as follows, Officers of the Board of Directors.

Hon. Chairman, Governor Chang Chuin; Chairman, Minister Chang Kiangau, Vice-Chairman, Mr. Ho Beh-heng; Hon. Treasurer, Mr. C. C. Chang; Secretaries, Dr. Hwang Tao-chin and Dr. G. S. Bell.

Executive Committee.

Dr. G. S. Bell, Miss Winifred Harris, Dr. Hwang Tao-chin, Mr. A. F. Lutley, and Mr. S. C. Yang.

Officers of the University.

Pres., Dr. L. Dsang; Chancellor, Dr. J. Beech; Vice-Chancellors, Mr. S. H. Fong, Mr. H. D. Robertson; Auditors, Mr. Ernest Hibbard and Mr. Gordon K. Smith.

The Board adjourned after expressing thanks to President Dsang for this entertainment at lunch.

Ernest Hibbard
(Acting Secretary)

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ANNUAL MEETING, MAY 9, 1942

BUDGET ESTIMATES FOR 1942-43

WEST CHINA UNION UNIVERSITY

Summary

Receipts:		
General:		
From students (740)	C$ 163,990.00	
Board of Governors (US$20,000.00)	374,200.00	
Harvard-Yenching (12,421.00)	232,396.00	
Mission Personnel	171,000.00	
Grant Ministry of Education	260,000.00	
Grant Szechuen Provincial government	120,000.00	
Transfers, rents, salaries, etc.	70,615.00	
University Healt Clinic	12,540.00	
Share from Cheeloo (US$5,000.00)	93,550.00	1,498,291.00
Projects:		
Huata Press	40,000.00	
Special restricted funds	18,485.48	
Agriculture course and projects	40,720.00	
Dyeing	20,000.00	
Tanning	30,000.00	
Pharmacal laboratories	144,000.00	
Leper hospital	15,000.00	
Machine shop	75,000.00	
Residential colleges (not including board)	37,300.00	420,505.48
Subsidiary units:		
Middle School		200,000.00
		2,118,796.48
United Hospital (Estimated C$3,000,000)		
Amount required before June 1943		773,491.50
Total receipts		C$2,892,287.98
Expenditures:		
General:		
Administration	168,937.00	
Operation and maintenance	141,724.00	
College of Arts	300,367.40	
College of Science	411,144.40	
College of Medicine and dentistry	542,685.50	
Library	166,000.00	
Museum	48,576.00	
Chinese Cultural St. Research Inst.	64,718.00	
Faculty insurance	5,000.00	
Drill instructor	12,888.00	

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Athletic instructor office	12,015.00	
University health clinic	15,500.00	
Religious activities	2,000.00	
Freshmen deans office	5,227.00	
University hospital director	5,000.00	
Contingent	320,000.00	2,221,782.50
Projects:		
Huata press	40,000.00	
Special restricted funds	18,845.48	
Agriculture-course and projects	40,720.00	
Dyeing	20,000.00	
Tanning	30,000.00	
Pharmacal laboratories	144,000.00	
Leper hospital	15,000.00	
Machine shop	75,000.00	
Residential colleges (no board included)	37,300.00	420,505.48
Subsidiary units:		
Middle school		200,000.00
United Hospital (estimated C$3,000,000.00)		
Special:		
Grant to United Hospital: teaching		50,000.00
Total expenditures		C$2,892,287.98

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WEST CHINA UNION UNIVERSITY BOARD OF DIRECTORS MEMBERSHIP 1943.

Honorary Chairman: Governor Chang Chuin
Board of Founders' Representative: Minister Chang Kia-ngau, Chairman.
Mission Representatives: C.M.S. A.F. Lutley
A.B.F.M.S. Mrs. Salquist
M.E.M. C.B. Rappe
U.C.C.M. G.S. Bell
Woman's College Board Miss Winifred Harris
Alumni representative: Hwang Tao-chin
Other Members: C.C. Chang; Lu Tso-fu; Ho Beh-heng; Hwang Gi-lu;
C.T. Song; H.C. Chen; Yang Chong-hsi; Bishop Chen.
Ex-officio Members: Lincoln Dsang; S.H. Fong; H.D. Robertson.
Honorary Members:
Marshal Fung Yu-hsiang
Minister H.H. K'ung, Vice-President of the Executive Yuan
Gan Dien-kuei, former Commissioner of Finance, Szechwan Province
Chu Chia-hwa, Minister of Organisation, Kuomintang Party
Chen Bu-luei, Generalissimo's Literary Secretary
Ho Kwei-kwang, Head of the National Military Police
James Yen,
Chang Po-lin, President of Nankai University, Vice-Chairman, National Political Council
Ong Wen-hao, Minister of Economics
Den Ha-hsiang, Head of Industrial Promotion, Sikang and Szechwan
Hu wen-lan, Governor, Szechwan Province in 1910 when W.C.U.U. was establishe
Lan Wen-pin, Head of large Coal Mining Company
Ngeo Tsi-chin (wife of General Lan)
Chen Kwang-fu, Chairman, Stabilisation Board
Miao Chien-hswan, Inspector General of Salt Administration
K'ang Hsin-ru, Banker, Chairman of Chungking Bankers Association
Chen Ke-fu, Head of Government Political School.
Hsü Ko-tin, Minister of Food Control
Pan Ch'ang-yin, Head of Water Supply in Chungking, Chairman of the Chungking Bank.
Su Tai-yü, Head of Spinning Manufacturers in China.

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WEST CHING TNION UNIVERSITY

June 28 1943

Budget for July 1, 1943-June 30, 1944

SUMMARY

INCOME:			
GENERAL.			
Board of Governors (US$ 20,000) NC$	590 000 00		
From Students (900)	347 000 00		
Harvard-Yenching Inst (12.412)	366 154 00		
U. C. R. Sustaining funds (100,000)	2 950 000 00		
Ministry of Education	312 000 00		
Szecuan Provincial Government	180 000 00		
British Relief Fund (£2,00)	237 526 00		
Mission personel (27)	144 000 00		
Transfer payments- co-operating universities, dental clinics	580 615 00		
Health clinic- co-operating groups.	54 000 00	NC$ 5 711 295 00	
PROJECTS- (Self Supporting)			
Chemistry stockroom	200 000 00		
Pharmacal laboratories	1 000 000 00		
Research- gelatine and elctreplating	40 000 00		
Biological supplies service	200 000 00		
Electric light committee	500 000 00		
Huata press	200 000 00		
Agriculture research and school	200 000 00		
Natural dyes project	30 000 00		
Tanning	20 000 00		
Machine shop	250 000 00		
Leper hospital	60 000 00	2 760 000 00	
SUBSIDIARY UNIT-			
Union Middle School		750 000 00	
AMOUNT REQUIRED BEFORE JUNE 30, 1944		2 717 600 00	
TOTL RECEIPTS		11 878 895 00	

EXPENDITURES:			
GENERAL-			
Administration - staff	847 739 00		
" - supplies & expense	182 750 00	1 030 489 00	
Operation & Main. - staff	69 246 00		
" - supplies & expense	431 000 00	500 246 00	
College of Arts - staff	1489 471 00		
" - supplies & expense	76 000 00	1 565 471 00	
College of Science-	1267 857 00		
" " "	308 500 00	1 576 357 00	
College of Med. & Dent.	2030 664 00		
" " "	344 900 00	2 375 564 00	
Library- staff	446 030 00		
" - supplies & expense	174 750 00	620 780 00	
Museum - staff	142 792 00		
" - supplies & expense	79 000 00	221 792 00	
Student activities	384 166 00		
" "	79 030 00	463 196 00	8353 895 00
PROJECTS- (Self Supporting			2700 000 00
SUBSIDIARY UNIT- Union Middle School			750 000 00
SPECIAL- grant University toaching			75 000 00
TOTAL EXPENDITURES			11878 895 00

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WEST CHINA UNION UMIVERSITY

BOARD OF DIRECTORS

MENUTES of the ANNUAL MEETING

Chengtu, June 29. 1943

Members present were:

Minister Chang Kia-ngao, Mrs. A. M. Salquist, Ho Beh Hen, A. F. Lutley, H. C. Chen, C. T. Song, G. S. Bell.

Administration: President L. G. Dsang, S. H. Fong, H. D. Robertson, W. W. Small.

Letters of regret at being unable to attend were received from Governor Chang Chuin, Dr. Hwang Tao Chin and Mr. Yang Chong Hsi.

The meeting was opened with prayer by Rev. A.F. Lutley.

It was voted to appoint the following as a Nominating Committee - Bishop C. T. Song, Dr. H. C. Chen, Dr. G. S. Bell.

D 209. *Resolved*, That Mr. Lan Wen-pin be invited to serve as an honorary member of this Board.

D 210. *Resolved*, That the Minutes of the Annual Meeting of 1942 and of the Executive Committee for the year 1942-43 be approved with the amending of certain words in the English Minutes of the Executive dealing with the agreement with the Chengtu Municipality regarding the establishment of a Psychopathic hospital.

D 211. The President and the Chairman of the Board reported on correspondence and conversations with representatives of the Ministry of Education regarding the carrying on of a Department of Education in the University.

D 212. *Official Correspondence*:

Vice-Chancellor Robertson read correspondence and minutes from the Board of Governors dealing with the following matters:

a. Joint Funds, Promotional Funds and Home Administration expenses.

b. Letters of thanks and appreciation to the Ministry of Education, the Provincial Government and the staff.

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c. Religious activities on the campus.
d. Recording letter from Chairman K. N. Chang.
e. Appointment of foreign personnel to the university - a committee of five appointed to study the question and report to next annual meeting.
f. Questions relating to Department of Chinese Cultural Studies referred to the Executive with power.
g. Problems connected with exchange rate.
h. Accepting responsibility for university hospital equipment now stored at various places in America and India.
i. Approved agreement between University and Chengtu Mission Hospitals.
j. Thanks for gifts from United China Relief.
k. Appreciation of services of Dr. J. Beech

D 213. *Resolved*. That we express our deep appreciation for the gifts from the United China Relief Committee for finishing of student dormitory, and for purchase of medical equipment and X Ray films, totalling $22,000. US.

D 214. *Resolved*. That we experss our sincere appreciaton and thanks for the gift of £2000 from the British Aid to China Funds

D 215. *Report of the President*

President Lincoln Dsang gave his annual report to the Board, covering the following subjects:

1. Student statistics - reporting a total enrolment of 895.
2. Staff - teaching and administrative - totalling 341.
3. Finance - Receipts from all sources - $4,687,098.10
   Expenditures - 4,487,118.15
   Balance $ 119,979.95
4. Endowment Fund - a total of $2,100,000.00 has been raised. The income is to be used for the following purposes;
   a. To strengthen and stabilize the teaching staff
   b. For equipment and other facilities for research and to publish research reports.
   c. For student scholarships.
5. The Medical, Dental and other Departments have

raised funds to be used in their respective departments for appropriate purposes such as free beds in the university hospital.

D 216. *Resolved*, That Mr. C. C. Chang and Mr. Ho Beh Hen be appointed a committee to invest the endowment fund of $2,100,000.00 in the best possible way to obtain maximum income consistent with security of the principal.

D 217. *Resolved*, That we authorize the erection of a residence of five suites for teachers on the Dong Hang Dzi (Hsiao Tien Dju Kai), and

That the cost of $350,000.00 N. C. be met from the proceeds of the sale of a piece of land west of the the hospital - $150.000.00, and the balance from interest on the endowment fund.

D 218. *Budget for 1943-44.*

Resolved, That the budget for 1943-44, as presented by the Bursar, Mr. W. W. Small, be accepted, and

That we request the Associated Boards of Christian Universities to meet the deficit, and

That, since the Chairman of the Board, Minister K. N. Chang, is going abroad in the near future, we request him to present the financial situation of the university to the Board of Governors.

D 219. *Union Middle School of Directors*

Whereae the staff of the Union Middle School has requested that the school be permitted to organize its own Board of Directors.

Resolved, That the President be requested investigate the situation and report to the Executive of this Board in the fall.

D 220. *Puchase of R. L. Simkin residence*

Resolved. That the University purchase house No. 101 from Mr. R. L. Simkin for the sum of $300,000.00 N. C. which amount is to be used to buy $15,000.00 U. S. of Bank of China Gold Savings certi ficates, and

That the University Treasurer be authorized to advance the money so that these certificates can be bought tomorrow, June 30th and

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That the President L. G. Dsang and Vice-Chancellor H. D. Robertson be asked to investigate the offers of the East and West Cultural Institute and the China Medical Board regarding contributions toward the purchase price of $300,000.00 N. C. and the future use of the house, and

That they be asked to report back to the Executive Committee of the Board of Directors.

D 221. *Report of the Nominating Committee*

Resolved. That the following report of the Nominating Committee be accepted:

Officers of the Board of Directors	
Hon. Chairman	Governor Chang Chuin
Chairman	Minister Chang Kia-ngau
Vice-Chairman	Mr. Ho Beh-heng
Hon. Treasurer	Mr. C. C. Chang
Secretaries	Dr. Hwang Tao-chin
	Rev. A. F. Lutley
Executive Committee	
Dr. Hwang Tao-chin	
Dr. H. C. Chen	
Miss A. W. Harris	
Rev. A. F. Lutley	
Dr. G. S. Bell	
Officers of the University	
President	Dr. Lincoln Dsang
Chancellor	Dr. Joseph Beech
Vice-Chancellores	Mr. S. H. Fong
	Mr. H D, Robertson
Auditors	Mr. L. Todnem
	Mr. D, C. Wang

D 222. *Death of Mr. S. C. Yang*

Resolved, That we express our deep sympathy with the family of Mr. S. C. Yang who died on Monday, March 15th, 1943, after a long illness. Mr. Yang was associated with the University from its earliest years and as Principal of the Union Middle School he influenced the lives of many future university students. As a member of the Board of Directors Mr. Yang found many ways to help the University and was always eager to advance its interests. His knowledge of affairs and his wide connections made his advice

and knowledge of special value in all the wider relationships of the University. Mr. Yang's character and service will ever be remembered with sincere appreciation by all friends of the University.

D. 223. *Miss E. M. Priest*

Resolved, That this Board once more express its sincere appreciation of the splendid service and advice given to the University by Miss E. M. Priest in all matters relating to the finances of the institution.

D. 224. *Resolved,* That we express our sympathy with Bishop Ralph Ward and with the members of his family in his internment at Shanghai, and that letters be sent to Bishop Ward and his daughter, Mrs. D. Sargent.

D. 225. *Resolved,* That we cordially invite the following persons to act as Honorary members of this Board: Mr. Chien Kwang-pu, Mr. K'ang Hsin-lu, Mr. Miao Chen-shwang, Minister Hsü K'O-t'in, Mr. Pan Ch'ang-yin, and Mr. Ch'en Ko-fu.

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WEST CHINA UNION UNIVERSITY

BOARD OF DIRECTORS

MINUTES OF THE ANNUAL MEETING

Chengtu, June 29, 1943

Members present were:

Minister Chang Kia-ngao, Mrs. A. M. Salquist, Ho Beh Hen, A. F. Lutley, H. C. Chen, C. T. Song, G. S. Bell.

Administration: President L. G. Dsang, S. H. Fong, H. D. Robertson, W. W. Small.

Letters of regret at being unable to attend were received from Governor Chang Chuin, Dr. Hwang Dao Chin and Mr. Yang Chong Hsi.

The meeting was opened with prayer by Rev. A. F. Lutley.

It was voted to appoint the following as a Nominating Committee - Bishop C. T. Song, Dr. H. C. Chen, Dr. G. S. Bell.

D 209. Resolved, That Mr. Lan Wen-pin be invited to serve as an honorary member of this Board.

D 210. Resolved, That the Minutes of the Annual Meeting of 1942 and of the Executive Committee for the year 1942-43 be approved with the amending of certain words in the English Minutes of the Executive dealing with the agreement with the Chengtu Municipality regarding the establishment of a Psychopathic hospital.

D 211. The President and the Chairman of the Board reported on correspondence and conversations with representatives of the Ministry of Education regarding the carrying on of a Department of Education in the University.

D 212. Official Correspondence:

Vice-Chancellor Robertson read correspondence from the Board of Governors dealing with the following matters:

a. Re Joint Funds, Promotional Funds and Home Administration expenses.
b. Letters of thanks and appreciation to the Ministry of Education, the Provincial Government and the staff.
c. Religious activities on the campus.
d. Recording letter from Chairman K. N. Chang.
e. Appointment of foreign personnel to the university - a committee of five appointed to study and question and report to next annual meeting.
f. Questions relating to Department of Chinese Cultural Studies referred to the Executive with power.
g. Problems connected with exchange rate.
h. Accepting responsibility for university hospital equipment now stored at various places in America and India.
i. Approved agreement between University and Chengtu Mission Hospitals.

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j. Thanks for gifts from United China Relief.
k. Appreciation of services of Dr. J. Beech.

D 213. Resolved, that we express our deep appreciation for the gifts from the United China Relief Committee for finishing of student dormitory, and for purchase of medical equipment and X Ray films, totalling $22,000.00 US.

D 214. Resolved, That we express our sincere appreciation and thanks for the gift of £2000 from the British Aid to China Fund.

D 215. Report of the President

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1. Student statistics - reporting a total enrollment of 895.
2. Staff - teaching and administrative - totalling 341.
3. Finance - Receipts from all sources - $4,687,098.10
   Expenditures - 4,487,118.15
   Balance $ 119,979.95
4. Endowment Fund - a total of $2,100,000.00 has been raised. The income is to be used for the following purposes:
   a. To strengthen and stabilize the teaching staff
   b. For equipment and other facilities for research and to publish research reports.
   c. For student scholarships.
5. The Medical, Dental and other Departments have raised endowment funds to be used in their respective departments for appropriate purposes such as free beds in the university hospital.

D 216. Resolved, That Mr. C. C. Chang and Mr. Ho Beh Hen be appointed a committee to invest the endowment fund of $2,100,000.00 in the best possible way to obtain maximum income consistent with security of the principal.

D 217. Resolved, That we authorize the erection of a residence of five suites for teachers on the Dong Hang Dzi (Hsiao Tien Dju Kai), and

That the cost of $350,000.00 N.C. be met from the proceeds of the sale of a piece of land west of the hospital - $150,000.00, and the balance from interest on the endowment fund.

D 218. Budget for 1943-44

Resolved, That the budget for 1943-44, as presented by the Bursar, Mr. W. W. Small, be accepted, and

That we request the Associated Boards of Christian Universities to meet the deficit, and

That, since the Chairman of the Board, Minister K. N. Chang is going abroad in the near future, we request him to present the financial situation of the university to the Board of Governors.

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D 219. Union Middle School Board of Directors

Whereas the staff of the Union Middle School has requested that the school be permitted to organize its own Board of Directors,

Resolved, That the President be requested to investigate the situation and report to the Executive of this Board in the fall.

D 220. Purchase of the R. L. Simkin residence

Resolved, That the University purchase house No. 101 from Mr. R. L. Simkin for the sum of $300,000.00 N.C., which amount is to be used to buy $15,000.00 U.S. of Bank of China Gold Savings Certificates, and

That the University Treasurer be authorized to advance the money so that these certificates can be bought tomorrow, June 30th, and

That the President, L. G. Dsang and Vice-Chancellor H. D. Robertson be asked to investigate the offers of the East and West Cultural Institute and the China Medical Board regarding contributions toward the purchase price of $300,000.00 N.C. and the future use of the house, and

That they be asked to report back to the Executive Committee of the Board of Directors.

D 221. Report of the Nominating Committee

Resolved, That the following report of the Nominating Committee be accepted:

Officers of the Board of Directors

Hon. Chairman	Governor Chang Chuin
Chairman	Minister Chang Kia-ngau
Vice-Chairman	Mr. Ho Beh-heng
Hon. Treasurer	Mr. C. C. Chang
Secretaries	Dr. Hwang Tao-chin
	Rev. A. F. Lutley

Executive Committee

Dr. Hwang Tao-chin
Dr. H. C. Chen
Miss A. W. Harris
Rev. A. F. Lutley
Dr. G. S. Bell

Officers of the University

President	Dr. Lincoln Dsang
Chancellor	Dr. Joseph Beech
Vice-Chancellors	Mr. S. H. Fong
	Mr. H. D. Robertson
Auditors	Mr. L. Todnem
	Dr. D. C. Wang

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D 222. Death of Mr. S. C. Yang

Resolved, That we express our deep sympathy with the family of Mr. S. C. Yang who died on Monday, March 15th, 1943, after a long illness. Mr. Yang was associated with the University from its earliest years and as Principal of the Union Middle School he influenced the lives of many future university students. As a member of the Board of Directors, Mr. Yang found many ways to help the University and was always eager to advance its interests. His knowledge of affairs and his wide connections made his advice and knowledge of special value in all the wider relationships of the University. Mr. Yang's character and service will ever be remembered with sincere appreciation by all friends of the University.

D 223. Miss E. M. Priest

Resolved, That this Board once more express its sincere appreciation of the splendid service and advice given to the University by Miss E. M. Priest in all matters relating to the finances of the institution.

D 224. Resolved, That we express our sympathy with Bishop Ralph Ward and with the members of his family in his internment at Shanghai, and that letters be sent to Bishop Ward and his daughter, Mrs. D. Sargent.

D 225. Resolved, That we cordially invite the following persons to act as Honorary members of this Board: Mr. Ch'en Kwang-pu, Mr. K'ang Hsin-lu, Mr. Miao Chien-shwang, Minister Hsü K'o-t'in, Mr. Pan Ch'ang-yin, and Mr. Ch'en Ko-fu.

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June 28, 1943

WEST CHINA UNION UNIVERSITY

Budget for July 1st, 1943 - June 30, 1944

SUMMARY

INCOME:			
GENERAL:			
From students (900)		NC$ 347,000.00	
Board of Governors (US$20,000)		590,000.00	
Harvard-Yenching Inst.(12,412)		366,154.00	
U.C.R. Sustaining Funds (100,000)		2,950,000.00	
Ministry of Education		312,000.00	
Szechwan Provincial Government		180,000.00	
British Relief Fund (£2,000)		237,526.00	
Mission Personnel (27)		144,000.00	
Transfer payment - cooperating universities, dental clinics		530,615.00	
Health clinic - cooperating groups		54,000.00	NC$5,711,295.00
PROJECTS: (Self-supporting)			
Chemistry stockroom		200,000.00	
Pharmacal laboratories		1,000,000.00	
Research - gelatine & electroplating		40,000.00	
Biological supplies service		200,000.00	
Electric Light Committee		500,000.00	
Huata Press		200,000.00	
Agricultural research and school		200,000.00	
Natural dyes project		30,000.00	
Tanning		20,000.00	
Machine shop		250,000.00	
Leper Hospital		60,000.00	2,700,000.00
SUBSIDIARY UNIT:			
Union Middle School			750,000.00
AMOUNT REQUIRED BEFORE JUNE 30, 1944			2,717,600.00
TOTAL RECEIPTS			NC$11,878,895.00
EXPENDITURES			
GENERAL:			
Administration-staff	847,739.00		
" supplies and expense	182,750.00	1,030,489.00	
Operation & Main.staff	69,246.00		
" supplies and expense	431,000.00	500,246.00	
College of Arts - Staff	1,489,471.00		
" supplies and expense	76,000.00	1,565,471.00	
College of Science -Staff	1,267,857.00		
" supplies and expense	308,500.00	1,576,357.00	
College of Med. & Dent. "	2,030,664.00		
" supplies and expense	344,900.00	2,375,564.00	
Library - staff	446,030.00		
" supplies and expense	174,750,00	620,780.00	
Museum - staff	142,792.00		
" supplies and expense	79,000.00	221,792.00	
Student activities -staff	384,166.00		
" supplies and expense	79,030.00	463,196.00	8,353,895.00
PROJECTS (Self-supporting)			2,700,000.00
SUBSIDIARY UNIT - Union Middle School			750,000.00
SPECIAL - grant University Hospital teaching			75,000.00
TOTAL EXPENDITURES			NC$11,878,895.00

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